

## SMOKY LAKE COUNTY

**A G E N D A:** County Council **Budget Meeting** to be held on  
**Friday, December 11<sup>th</sup>, 2020, at 9:00 A.M.,**  
in the County Council Chambers, Smoky Lake.

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**1. Meeting:**

Call to Order.

**2. Agenda:**

Acceptance of Agenda: As presented or subject to additions and/or deletions.

**3. Minutes:**

None

**4. Request for Decision:**

- 4.1 Natural Gas Budget
- 4.2 Three Year Road Plan
- 4.3 Capital Budget
- 4.4 Total 2021 Budget

**5. Issues for Information:**

None

**6. Correspondence:**

None

**7. Delegation(s):**

None

**8. Executive Session:**

None

**9. Date and Time of Next Meeting:**

**Adjournment:**



<b>REQUEST FOR DECISION</b>		DATE	<b>December 11, 2020</b>
			<b>4.1</b>
TOPIC	<b>2020 Natural Gas Budget</b>		
PROPOSAL	<p>Attached is the proposed budget for the natural gas department for the year ending December 31, 2021. ©4.4a</p> <p>Sales volumes/revenues are predicted using a 5 year average. All staffing and service levels remain the same as 2020</p>		
<b>CORRELATION TO BUSINESS (STRATEGIC) PLAN</b>			
<p>The 1999 Strategic Plan references the following County priorities: Maintain a viable operating natural gas system.</p>			
LEGISLATIVE, BYLAW and/or POLICY IMPLICATIONS		<b>Municipal Government Act: Section 242, 243, 244, 246, and 249.</b>	
BENEFITS	<ul style="list-style-type: none"> <li>The budget reflects a viable system</li> <li>The budget includes investment in infrastructure and saving for the future.</li> </ul>		
DISADVANTAGES	<ul style="list-style-type: none"> <li>No contingency is provided in the natural gas budget</li> <li>If the winter is mild, low usage will result in lower revenues</li> </ul>		
ALTERNATIVES	<ul style="list-style-type: none"> <li>Increase or decrease rates</li> <li>Change reserve amounts</li> </ul>		
<b>FINANCE/BUDGET IMPLICATIONS</b>			
Operating Budget:		\$ -238,000	Capital Budget: \$ 238,000
Budget Available:		\$ N/A	Source of Funds: <u>the gas program is self funding</u>
INTERGOVERNMENTAL INVOLVEMENT/IMPLICATIONS		N/A	
COMMUNICATION STRATEGY		Annual Booklet and budget documents	
<b>RECOMMENDATION</b>			
That Smoky Lake County adopt the 2021 Natural Gas System Budget : total revenue in the amount of \$2,836,744 and expenditures in the amount of \$3,066,744 (including amortization)			
CHIEF ADMINISTRATIVE OFFICER			

Natural Gas - Budget to Actual									
	2020 Budget			2020 Actual to Dec 1			2021 Budget		
	Revenues	Exp.	Net	Revenues	Exp.	Net	Revenues	Exp.	Net
Bulk Odorant	\$87,000.00	\$31,172.00	\$55,828.00	\$89,638.44	\$17,631.36	\$72,007.08	\$87,444.00	\$29,901.00	\$57,543.00
			64%			80%			66%
CNG Trailer	\$34,000.00	\$6,100.00	\$27,900.00	\$27,957.92	\$2,987.87	\$24,970.05	\$34,000.00	\$6,344.00	\$27,656.00
			82%			89%			81%
Gross Margin - Sales less gas purchase	\$2,332,000.00	\$1,108,222.00	\$1,223,778.00	\$1,886,557.33	\$891,448.26	\$995,109.07	\$2,451,500.00	\$1,109,360.00	\$1,342,140.00
			52%			53%			55%
Legislative									
Division 01		\$1,800.00	\$1,800.00		\$161.42	\$161.42		\$1,800.00	\$1,800.00
Division 02		\$1,800.00	\$1,800.00		\$0.00	\$0.00		\$1,800.00	\$1,800.00
Division 03		\$1,800.00	\$1,800.00		\$33.58	\$33.58		\$1,800.00	\$1,800.00
Division 04		\$1,800.00	\$1,800.00		\$0.00	\$0.00		\$1,800.00	\$1,800.00
Division 05		\$1,800.00	\$1,800.00		\$257.38	\$257.38		\$1,800.00	\$1,800.00
Total Legislative		\$9,000.00	\$9,000.00		\$452.38	\$452.38		\$9,000.00	\$9,000.00
Administration	\$188,150.00	\$628,618.00	\$440,468.00	\$189,188.88	\$544,849.94	\$355,661.06	\$73,300.00	\$645,963.00	\$572,663.00
Distribution- Operating & Maintenance	\$50,000.00	\$656,038.00	\$606,038.00	\$9,294.75	\$593,347.01	\$584,052.26	\$50,000.00	\$657,676.00	\$607,676.00
Capital Assets			\$0.00			\$0.00			\$0.00
AMR (MSI operating)		\$0.00	\$0.00		\$3,250.93	\$3,250.93		\$0.00	\$0.00
RMO Station (town)	\$0.00		\$0.00	\$38,477.39	\$51,250.38	\$12,772.99	\$0.00		\$0.00
Building		\$50,000.00						\$45,000.00	
Line replacement		\$50,000.00	\$50,000.00			\$0.00		\$50,000.00	\$50,000.00
Equipment		\$22,000.00	\$22,000.00		\$35,291.14	\$35,291.14		\$27,000.00	\$27,000.00
Truck		\$50,000.00	\$50,000.00		\$41,241.90	\$41,241.90		\$73,500.00	\$73,500.00
Total Capital Assets	\$0.00	\$172,000.00	\$172,000.00	\$38,477.39	\$131,034.35	\$92,556.96	\$0.00	\$195,500.00	\$195,500.00
Reserve Transfers - System Capital	\$50,000.00	\$130,000.00	\$80,000.00			\$0.00	\$140,500.00	\$183,000.00	\$42,500.00
Total Natural Gas	\$2,741,150.00	\$2,741,150.00	\$0.00	\$2,241,114.71	\$2,181,751.17	-\$59,363.54	\$2,836,744.00	\$2,836,744.00	\$0.00
Amortization		\$213,000.00	\$213,000.00			\$0.00		\$230,000.00	\$230,000.00
Total Natural Gas Including Amort	\$2,741,150.00	\$2,954,150.00	\$213,000.00	\$2,241,114.71	\$2,181,751.17	-\$59,363.54	\$2,836,744.00	\$3,066,744.00	\$230,000.00

Notes



<b>REQUEST FOR DECISION</b>		<b>DATE</b>	<b>December 11, 2020</b>	<b>4.2</b>								
<b>TOPIC</b>	<b>Smoky Lake County Three Year Road Plan</b>											
<b>PROPOSAL</b>	<p>The Three-Year Road Plan identifies and prioritizes the roadway improvements required.</p> <p>At the meeting held in November, project R2112 and R2122 were deferred to 2022 as per council request. The updated plan cost of \$1,893,000 will be funded as follows:</p> <table border="0"> <tr> <td>MSI Capital</td> <td>586,000</td> </tr> <tr> <td>MSI Basic Transportation</td> <td>457,250</td> </tr> <tr> <td>Aggregate Reserve</td> <td>165,000</td> </tr> <tr> <td><b>Operations</b></td> <td><b>684,750</b></td> </tr> </table> <p>Attached is Policy 03-18 Three-Year Road Plan ©4.2(a) . The resulting costs of this plan have been will be incorporated into the total budget.</p>				MSI Capital	586,000	MSI Basic Transportation	457,250	Aggregate Reserve	165,000	<b>Operations</b>	<b>684,750</b>
MSI Capital	586,000											
MSI Basic Transportation	457,250											
Aggregate Reserve	165,000											
<b>Operations</b>	<b>684,750</b>											
<b>CORRELATION TO BUSINESS (STRATEGIC) PLAN</b>												
The three year road plan contributes to long term financial planning												
<b>LEGISLATIVE, BYLAW and/or POLICY IMPLICATIONS</b>												
<b>BENEFITS</b>	<ul style="list-style-type: none"> <li>■ Administration and Council can plan for future years</li> <li>■ We can evaluate the longer term consequences of immediate road projects</li> <li>■ This is a more proactive approach to financial planning.</li> <li>■ The plan is updated each year to reflect changes in priorities and situations.</li> </ul>											
<b>DISADVANTAGES</b>	<ul style="list-style-type: none"> <li>■ MSI is not guaranteed. If it is reduced, we will need to either cut projects or increase taxes to cover the shortfall</li> <li>■ There are many unknown factors, therefore years 2 and 3 are only estimates of what we can expect.</li> </ul>											
<b>ALTERNATIVES</b>	Council may wish to change project priorities											
<b>FINANCE/BUDGET IMPLICATIONS</b>												
N/A												
<b>INTERGOVERNMENTAL INVOLVEMENT/IMPLICATIONS</b>	N/A											
<b>COMMUNICATION STRATEGY</b>	The costs are incorporated into the Total Budget. 2021 will be incorporated into the Three year road plan policy for review at the next budget meeting.											
<b>RECOMMENDATION</b>												
Approve Policy 03-18 Three-Year Road Plan												
<b>CHIEF ADMINISTRATIVE OFFICER</b>												

## SMOKY LAKE COUNTY

<b>Title:</b> Three-Year Road Plan		<b>Policy No.:</b> 18-14
<b>Section:</b> 03	<b>Code:</b> P-I	<b>Page No.:</b> 1 of 37 E

<b>Legislation Reference:</b>	<i>Municipal Government Act.</i>
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<b>Purpose:</b>	The intent of the three-year road plans is to identify and prioritize required roadway improvements on a long-term basis.
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### Policy Statement and Guidelines:

#### **GUIDELINES**

1. The three-year road plan conforms with the objectives and criteria outlined, *as per Policy 03-15: Road Policy* and *Policy 03M-04: Road Project Profile*.
2. The plan is limited to the identification of specific annual projects for a future period of three-years based on anticipated revenue and/or other budget and capacity limitation.
3. The three-year plan are subject to an annual review and update.

#### **ROAD PLANS: REVIEW AND UPDATE PROCESS**

1. The Three-Year Road Plan will be reviewed, updated and accepted by Council *as per Policy 08-11: Budget Development* process during October and November of each year.
2. The review process will include past year's projects.
3. The development and approval of a “**new**” Three-Year Plan will primarily include:
  - uncompleted projects from the previous year, plus projects previously identified in plan.
  - projects for coming year (previously identified in the plan).
  - plus new proposed projects for third year.
4. The planned order of year-one construction projects will be determined every year with the setting of the Transportation Budget: Three-Year Road Plan, as per *Policy 03-15: Road Policy*.
5. Once the annual plan and construction schedule have been approved, additions or deletions of specific projects require approval by resolution of Council. Normally, changes to the above should be considered on the basis of persistent weather problems, major equipment problems or financial considerations only. Progress on the planned order of construction will be reported to Council by Public Works monthly.





## 2020 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length/ miles	Res #'s	Estimate Costs	Actual Cost	Funding
Bridge Coldmix Surfacing – 13 Bridges	BCM19			Carry over from 2019	\$ 23,263.50	14,937.38	MO
							MSI/MO
							MSI/MO
<b>Total</b>					<b>\$ 23,263.50</b>	<b>\$14,937.38</b>	

FIBERMAT / MICRO SURFACE							
Project Name	Code	# Days	Length/ Miles	Res #'s	Estimate Costs	Actual Cost	Funding
Twp 612 between Hwy 855- RR 174	FM2014	2	1.0	#1141-20	\$ 70,500.00		MSI/MO
		<b>2</b>	<b>Total</b>		<b>\$ 70,500.00</b>	<b>\$</b>	

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length/ miles	Res #'s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 603- Twp 610	MG1911	5	3.0		\$ 85,000.00	11,861.64	MSI/MO
RR 124 between Twp 601- Twp 603A	MG2031	4	2.5		\$ 65,000.00	41,372.16	MSI/MO
Twp 592 between RR 183- RR 182A	MG2013	1	0.5		\$ 10,000.00	7,804.99	MSI/MO
RR 180 between Twp 594- Hwy 28	MG1735	2.5	1.5		\$ 33,000.00	22,052.95	MSI/MO
Twp 604 between RR 181- RR 184	MG2015	8	3.0		\$ 75,000.00	72,975.37	MSI/MO
		<b>20.5</b>	<b>Total</b>		<b>\$ 268,000.00</b>	<b>\$ 156,067.11</b>	

CONSTRUCTION							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
							MSI/MO
							MSI/MO
<b>Total</b>					<b>\$</b>	<b>\$</b>	

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00	63,373.44	Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00	26,391.86	Aggregate Reserve
		<b>7</b>	<b>Total</b>		<b>\$ 165,000.00</b>	<b>\$ 89,765.30</b>	

CONTRIBUTION TO CAPITAL RESERVE							
					Estimate Costs	Funding	
Transfer for Future Road Projects					\$ 200,000.00	MO	

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	38.5	6,673.5	\$ 140,143.50	5,227.03	\$ 109,767.63	RTG
218.5	PW46	85.5	13,865.0	\$ 318,895.00	12,659.66	\$ 291,172.18	RTG
159.5	PW47	41.5	6,675.5	\$ 93,457.00	6,029.06	\$ 84,406.84	RTG
167.0	PW48	49.5	7,985.5	\$ 119,782.50	6,868.49	\$ 103,027.35	RTG
219.0	PW49	70.0	11,168.0	\$ 167,520.00	9,545.93	\$ 143,188.95	RTG
<b>908.0 miles</b>		<b>286.0 miles</b>	<b>46,367.5</b>	<b>\$ 839,798.00</b>	<b>40,330.17</b>	<b>\$ 731,562.95</b>	
Contingency:			5,000.0	\$ 90,000.00	3,214.86	\$ 57,867.48	
<b>Total</b>			<b>51,367.5</b>	<b>\$ 929,798.00</b>	<b>43,545.03</b>	<b>\$ 789,430.43</b>	
Road Repair PW90:					25,643.92	\$ 480,823.50	Unbudgeted- Cost of gravel only



## 2021 Road Projects Information

### Calculation of 2021 year: Project(s) Workdays:

Project days: May to Mid-October 2021

5.5 months x 20 days = 110 days

Less 20 days: weather

and 20 days: moves/breakdowns, dust controls/road repairs

*Equals 70 days*

### Maintenance Gravel:

39,243.5 tonnes to be distributed among all divisions

5,000.0 tonnes: Contingency Gravel

### Grants Available for 2021:

☞	Base Municipal Transportation Grant	=	\$ 457,250.00
☞	Municipal Sustainability Initiative	=	\$ 586,000.00
☞	Federal Gas Tax	=	\$ 130,000.00

## 2021 Gravelling Projects Information

Road Categories	Description	Code	Rate of material/mile Tonne - Yards	# of Year's
Exceptional	Extreme traffic and Heavy loads	Exc	187 - 150	annual
Category # 1	Paved, oiled and base stabilized roads	C1	----	--
Category # 2	High usage arterial and feeder gravel roads	C2	187 - 150	2
Category # 3	Moderate usage collector gravel roads with through traffic and serving several residents	C3	156 - 125	3
Category # 4	Little used and dead end roads	C4	125 - 100	4

Gravelling – Smoky Lake County					
Miles per Category	Code	Recommended Miles	Recommended Gravel	Estimate Costs	Actual Cost
19.0	Exc	11.5	2,150.5	\$ 44,319.00	
107.0	C1				
153.5	C2	61.0	11,407.0	\$ 221,969.00	
500.5	C3	131.0	20,436.0	\$ 359,658.00	
128.0	C4	42.0	5,250.0	\$ 102,812.50	
Total miles = 908	Total	245.0	39,243.50	\$ 728,758.50	



## 2021 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length/ miles	Res #'s	Estimate Costs	Actual Cost	Funding
Twp 594 between RR 174- RR 174A	P1814	1	0.5		\$ 65,000.00		MSI/MO
Twp 594 between RR 174A- RR 175	P1815	1	0.5		\$ 65,000.00		MSI/MO
Twp 594 between RR 175- RR 180	P1915	2	1.0		\$ 135,000.00		MSI/MO
		4		<b>Total</b>	<b>\$ 265,000.00</b>	<b>\$</b>	

FIBERMAT / MICRO SURFACE							
Project Name	Code	# Days	Length/ miles	Res #'s	Estimate Cost	Actual Cost	Funding
RR 170 between Twp 600- Twp 601	FM2114	2	1.0		\$ 67,160.00		MSI/MO
RR 170 between Twp 601A- Twp 602	FM2124	1	0.5		\$ 33,580.00		MSI/MO
Twp 612 between Hwy 855- RR 174	FM2014	2	1.0	#1141-20	\$ 70,500.00		MSI/MO
		5		<b>Total</b>	<b>\$ 171,240.00</b>	<b>\$</b>	

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length/ miles	Res #'s	Estimate Costs	Actual Cost	Funding
RR 124 between Twp 601- Twp 603A	MG2111	4	2.5		\$ 40,000.00		MSI/MO
Twp 620 between RR 135- RR 141	MG2121	3	2.0		\$ 50,000.00		MSI/MO
Twp 602 between RR 135- RR 133	MG2131	3	2.0		\$ 40,000.00		MSI/MO
RR 122 between Twp 591- Twp 592	MG2141	2	1.0		\$ 25,000.00		MSI/MO
Twp 590 between RR 174(n)-RR 180(s)	MG2113	2	1.25		\$ 28,000.00		MSI/MO
Twp 595A between RR 171- Hwy 28	MG2114	3.5	2.25		\$ 50,000.00		MSI/MO
Twp 602 between Hwy 855- RR 172	MG2124	2	1.0		\$ 20,000.00		MSI/MO
RR 181 between Twp 604- Twp 605	MG2115	2	1.0		\$ 30,000.00		MSI/MO
		21.5		<b>Total</b>	<b>\$ 283,000.00</b>	<b>\$</b>	

CONSTRUCTION							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 583A between RR 130- RR 131	C2112	6	0.5		\$ 60,000.00		MSI/MO
Twp 592 between RR 171- RR 172	C2113	12	1.0		\$ 130,000.00		
		18		<b>Total</b>	<b>\$ 190,000.00</b>	<b>\$</b>	

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7		<b>Total</b>	<b>\$ 165,000.00</b>	<b>\$</b>	

CONTRIBUTION TO CAPITAL RESERVE							
					Estimate Costs		Funding
Transfer for Future Road Projects					\$ 200,000.00		MO

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	41.0	6,861.0	\$ 144,081.00			RTG
218.5	PW46	82.0	13,009.0	\$ 299,207.00			RTG
159.5	PW47	32.5	5,132.0	\$ 71,848.00			RTG
167.0	PW48	37.0	5,818.5	\$ 87,277.50			RTG
219.0	PW49	53.0	8,423.0	\$ 126,345.00			RTG
<b>908.0 miles</b>		<b>245.5</b>	<b>39,243.5</b>	<b>\$ 728,758.50</b>			
Contingency:			5,000.0	\$ 90,000.00			
<b>Total</b>			<b>44,243.5</b>	<b>\$ 818,758.50</b>			
Road Repair PW90:							Unbudgeted- Cost of gravel only



## 2022 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 603- Twp 604	P2211	2	1.0		\$ 135,000.00		MSI/MO
Twp 590 between RR 174(n)- RR 180(s)	P1813	2	1.25		\$ 150,000.00		MSI/MO
		4			<b>Total</b>	\$ 285,000.00	\$

FIBERMAT / MICRO SURFACE							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
							MSI/MO
					<b>Total</b>		\$

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
Twp 592 between RR 145- RR 150	R2212	2	1.0		\$ 22,000.00		MSI/MO
Twp 592 between RR 142- RR 143	R2222	2	1.0		\$ 22,000.00		MSI/MO
RR 155 between Twp 601A- Twp 610	R2614	6	4.5		\$ 103,000.00		MSI/MO
Twp 594 between RR 194A- RR 200	R1425	2.5	1.5		\$ 35,000.00		MSI/MO
RR 191 between Twp 602- Twp 604	R1525	3	2.0		\$ 45,000.00		MSI/MO
Twp 602 between RR 195- RR 200	R2215	1.5	1.0		\$ 22,000.00		MSI/MO
Twp 620 between RR 141- RR 142	MG2211	2	1.0		\$ 25,000.00		MSI/MO
RR 144 between Twp 585- Hwy 652	MG2212	7	5.0		\$ 70,000.00		MSI/MO
Twp 592 between RR 183- RR 182A	MG2213	1	0.5		\$ 10,000.00		MSI/MO
Twp 590 between Hwy 855- RR 170	MG2233	5	3.25		\$ 60,000.00		MSI/MO
Twp 600 between RR 181- RR 182	MG2215	2	1.0		\$ 25,000.00		MSI/MO
		34			<b>Total</b>	\$ 439,000.00	\$

CONSTRUCTION							
Project Name	Code	# Days	Length		Estimate Costs	Actual Cost	Funding
Twp 590 between RR 150(s)- RR 150A	C2212	7	0.5		\$ 60,000.00		MSI/MO
Twp 590 between RR 154(s)- RR 154A	C2222	4	0.25		\$ 15,000.00		MSI/MO
RR 200 between Twp 592- Twp 593	C1715	12	1.0		\$ 130,000.00		MSI/MO
Twp 592 between RR 200- RR 195A	C2215	6	0.5		\$ 50,000.00		MSI/MO
		29			<b>Total</b>	\$ 255,000.00	\$

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7			<b>Total</b>	\$ 165,000.00	\$

CONTRIBUTION TO CAPITAL RESERVE							
					Estimate Costs		Funding
Transfer for Future Road Projects					\$ 200,000.00		MO

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	44.5	7,422.5	\$ 155,872.50			RTG
218.5	PW46	78.5	12,835.0	\$ 295,205.00			RTG
159.5	PW47	46.5	7,455.5	\$ 104,377.00			RTG
167.0	PW48	58.0	9,218.5	\$ 138,277.50			RTG
219.0	PW49	64.0	10,232.0	\$ 153,480.00			RTG
<b>908.0 miles</b>		<b>291.5</b>	<b>47,163.5</b>	<b>\$ 847,212.00</b>			
Contingency:			5,000.0	\$ 90,000.00			
<b>Total</b>			<b>52,163.5</b>	<b>\$ 937,212.00</b>			
Road Repair PW90:							Unbudgeted- Cost of gravel only



## 2023 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 604- Twp 610	P2311	4	2.0		\$ 270,000.00		MSI/MO
Victoria Tr. between RR 171A- RR 172	P2313	2	0.5		\$ 65,000.00		MSI/MO
		6			<b>Total</b>	\$ 335,000.00	\$

FIBERMAT / MICRO SURFACE							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
							MSI/MO
					<b>Total</b>	\$	

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
Victoria Tr. between RR 171A- RR 172	R2313	2	0.5		\$ 10,000.00		MSI/MO
Twp 584 between Hwy 859- RR 144	MG2322	6	4.0		\$ 80,000.00		MSI/MO
RR 173 between Twp 584- Twp 583A	MG2313	1	0.5		\$ 10,000.00		MSI/MO
RR 170 between Twp 590- Twp 592A	MG2323	4	2.5		\$ 55,000.00		MSI/MO
Twp 612 between RR 174- RR 174A	MG2314	1	0.5		\$ 13,000.00		MSI/MO
RR 180 between Twp 594- Twp 594A	MG2315	1	0.5		\$ 15,000.00		MSI/MO
Twp 612 between RR 174A- RR 180	MG2325	2	1.5		\$ 35,000.00		MSI/MO
RR 180 between Twp 612A- Twp 614	MG2335	3	1.5		\$ 35,000.00		MSI/MO
RR 181 between Twp 604- Twp 605	MG2345	2	1.0		\$ 25,000.00		MSI/MO
		22			<b>Total</b>	\$ 278,000.00	\$

CONSTRUCTION							
Project Name	Code	# Days	Length		Estimate Costs	Actual Cost	Funding
Twp 600 between RR 170- RR 171A	C2314	18	1.5		\$ 210,000.00		MSI/MO
		18			<b>Total</b>	\$ 210,000.00	\$

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7			<b>Total</b>	\$ 165,000.00	\$

CONTRIBUTION TO CAPITAL RESERVE							
					Estimate Costs		Funding
Transfer for Future Road Projects					\$ 200,000.00		MO

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	40.0	6,767.0	\$ 142,107.00			RTG
218.5	PW46	81.5	13,148.0	\$ 302,404.00			RTG
159.5	PW47	38.0	5,990.0	\$ 83,860.00			RTG
167.0	PW48	45.5	7,144.5	\$ 107,167.5			RTG
219.0	PW49	66.0	10,420.0	\$ 156,300.00			RTG
<b>908.0 miles</b>		<b>271.0</b>	<b>43,469.5</b>	<b>\$ 791,838.50</b>			
Contingency:			5,000.0	\$ 90,000.00			
<b>Total</b>			<b>48,469.5</b>	<b>\$ 881,838.50</b>			
Road Repair PW90:							Unbudgeted- Cost of gravel only



## 2024 Road Projects

### OIL TREATMENT / PAVING

Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
Twp 600 between RR 181- RR 182	P2415	3	1.0		\$ 150,000.00		MSI/MO
		4			<b>Total</b>	\$ 150,000.00	\$

### FIBERMAT / MICRO SURFACE

Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 170 between Hwy 28- Twp 600	FM2414	3	2.0		\$ 210,240.00		MSI/MO
		3			<b>Total</b>	\$ 210,240.00	\$

### REHABILITATION / BASE STABILIZATION

Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 610- Twp 611A	MG1841	3	1.5		\$ 38,000.00		MSI/MO
Twp 602 between Hwy 36- RR 140	MG2411	5	3.0		\$ 75,000.00		MSI/MO
Twp 590 between RR 143- RR 144	MG1822	1	0.5		\$ 10,000.00		MSI/MO
RR 143 between Twp 590- Hwy 28	MG1942	6	4.0		\$ 100,000.00		MSI/MO
RR 144 between Twp 585- Twp 590	MG2412	1.5	1.0		\$ 25,000.00		MSI/MO
Twp 592 between RR 182A- RR 183	MG2413	1	0.5		\$ 10,000.00		MSI/MO
RR 183 between Twp 591A- Twp 592	MG2423	2	0.5		\$ 20,000.00		MSI/MO
Twp 604 between RR 181- RR 184	MG2415	5	3.0		\$ 70,000.00		MSI/MO
		24.5			<b>Total</b>	\$ 348,000.00	\$

### CONSTRUCTION

Project Name	Code	# Days	Length		Estimate Costs	Actual Cost	Funding
RR 171 between Twp 590- Twp 591	C2413	13	1.0		\$ 140,000.00		MSI/MO
		13			<b>Total</b>	\$ 140,000.00	\$

### MG HAUL ROADS - PW57

Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7			<b>Total</b>	\$ 165,000.00	\$

### CONTRIBUTION TO CAPITAL RESERVE

	Estimate Costs		Funding
Transfer for Future Road Projects	\$ 200,000.00		MO

### GRAVELLING

Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	38.5	6,517.5	\$ 136,867.50			RTG
218.5	PW46	79.0	12,851.0	\$ 295,573.00			RTG
159.5	PW47	36.0	5,817.5	\$ 81,445.00			RTG
167.0	PW48	41.0	6,659.5	\$ 99,892.50			RTG
219.0	PW49	58.0	9,296.0	\$ 139,440.00			RTG
<b>908.0 miles</b>		<b>252.5</b>	<b>41,141.5</b>	<b>\$ 753,218.00</b>			
Contingency:			5,000.0	\$ 90,000.00			
<b>Total</b>			<b>46,141.5</b>	<b>\$ 843,218.00</b>			
Road Repair PW90:							Unbudgeted- Cost of gravel only



## 2025 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 174 between Twp 612- Twp 613A	P2514	3	1.5		\$ 200,000.00		MSI/MO
		3			<b>Total</b>	\$ 200,000.00	\$

FIBERMAT / MICRO SURFACE							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
							MSI/MO
					<b>Total</b>	\$	

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 174 between Twp 612- Twp 613A	R2514	3	1.5		\$ 35,000.00		MSI/MO
RR 190 between Hwy 28- Twp 600	R2515	6	3.5		\$ 85,000.00		MSI/MO
Twp 594 between RR 185- RR 190	R2525	2	1.0		\$ 24,000.00		MSI/MO
Twp 620 between RR 135- RR 142	MG2511	5	3.0		\$ 75,000.00		MSI/MO
Twp 590 between RR 181(s)- RR 184(s)	MG2513	5	3.0		\$ 70,000.00		MSI/MO
RR 163 between Twp 595- Twp 600	MG2514	2	1.0		\$ 25,000.00		MSI/MO
		23			<b>Total</b>	\$ 314,000.00	\$

CONSTRUCTION							
Project Name	Code	# Days	Length		Estimate Costs	Actual Cost	Funding
RR 171 between Twp 591- Twp 592	C2513	13	1.0		\$ 140,000.00		MSI/MO
		13			<b>Total</b>	\$ 140,000.00	\$

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7			<b>Total</b>	\$ 165,000.00	\$

CONTRIBUTION TO CAPITAL RESERVE				Estimate Costs	Actual Cost	Funding
Transfer for Future Road Projects				\$ 200,000.00		MO

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	46	7,641.0	\$ 160,461.00			RTG
218.5	PW46	83.5	13,243.0	\$ 304,589.00			RTG
159.5	PW47	43.0	6,770.0	\$ 94,780.00			RTG
167.0	PW48	51.0	8,002.5	\$ 120,037.50			RTG
219.0	PW49	59	9,359.0	\$ 140,385.00			RTG
<b>908.0 miles</b>		<b>282.5</b>	<b>45,015.5</b>	<b>\$ 820,252.50</b>			
Contingency:			5,000.0	\$ 90,000.00			
<b>Total</b>			<b>50,015.5</b>	<b>\$ 910,252.50</b>			
Road Repair PW90:							Unbudgeted- Cost of gravel only



REQUEST FOR DECISION		DATE	December 11, 2020	4.4
TOPIC	Smoky Lake County Five Year Capital Budget			
PROPOSAL	The Five Year Capital Budget identifies the capital projects to be budgeted for in 2021, 2022, 2023, 2024, and 2025.			
	Administration and Council reviewed the proposed plan in November and made some changes. The updated Capital plan is attached 4.4(a)			
	Detailed information on each capital item can be found in the Capital section of your binder.			
	The proposed 2021 plan will be funded by:			
	TOTAL FROM RESERVES		\$1,268,000	
	TOTAL FROM GRANTS		1,100,000	
	TOTAL FROM SALE OF ASSETS		205,000	
	TOTAL FROM MUNICIPAL OPERATIONS		\$ 1,339,500	
	TOTAL FROM GAS OPERATIONS		125,000	
	It consists of:			
	Vehicle Replacement		790,000	
	Equipment Replacement		1,442,500	
	Building/Structure (new and capital repairs)		1,183,000	
	New Project/Assets			
	Finance Software		280,000	
	Mons Lake Beach		20,000	
	Heritage Signs		15,000	
RR130 Widening Analysis		57,000		
			\$372,000	
Transfer to reserve for future				
Aerial Photos		15,000		
Fire Equipment Replacement		10,000		
Fire Truck		80,000		
Fire Equipment Storage Shop		25,000		
Infrastructure Line Replacement		50,000		
RMO Station Replacement		70,000		
			\$250,000	
Total Capital			\$4,037,500	
CORRELATION TO BUSINESS (STRATEGIC) PLAN				
The five year capital plan contributes to long term financial planning.				
LEGISLATIVE, BYLAW and/or				

<b>POLICY IMPLICATIONS</b>	
<b>BENEFITS</b>	<ul style="list-style-type: none"> <li>■ Administration and Council can plan for future years</li> <li>■ Council and Administration can discuss alternatives for funding.</li> <li>■ The plan is updated each year to reflect changes in priorities and situations.</li> </ul>
<b>DISADVANTAGES</b>	<ul style="list-style-type: none"> <li>■ There are many unknown factors, therefore future years are only estimates of what we can expect.</li> </ul>
<b>ALTERNATIVES</b>	<ul style="list-style-type: none"> <li>■ Council can add, delete, or change projects.</li> </ul>
<b>FINANCE/BUDGET IMPLICATIONS</b>	
N/A	
<b>INTERGOVERNMENTAL INVOLVEMENT/IMPLICATIONS</b>	N/A
<b>COMMUNICATION STRATEGY</b>	The capital budget as presented has been incorporated into the final budget.
<b>RECOMMENDATION</b>	
Defer the 2021 budget	
<b>CHIEF ADMINISTRATIVE OFFICER</b>	

**Smoky Lake County**  
**2021 Capital Budget**

Dept	Item #	Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	
ADMIN	ADMIN BUILDING RESERVE			50,000	50,000	50,000	
ADMIN	BUILDING REPAIRS	1	857,000	1,600,000			2021 MSI 650,000 res 207,000
ADMIN	AERIAL PHOTOS RESERVE	2	15,000	15,000	15,000	15,000	0
ADMIN	AERIAL PHOTOS PURCH						80,000 \$60,000 from reserves
ADMIN	FINANCE SOFTWARE	3	280,000				from reserves
ADMIN	HERITAGE SIGNS	4	15,000	15,000	15,000	15,000	
PS	FIRE EQUIPMENT REPLACEMENT RESERVE	5	10,000	10,000	10,000	10,000	
PS	FIRE TRUCK RESERVE	6	80,000	125,000	125,000	125,000	cost of PS vehicle average is \$125,000/year
PS	FIRE BUILDING RESERVE	7	25,000	75,000	75,000	75,000	
PS	REPLACE 403 WASK FIRE TRUCK			500,000			*500,000 from reserve
PS	REPLACE 407 SMOKY LAKE RESCUE TRUCK			205,000			* 205,000 from reserve
PS	REPLACE 445 SMOKY LAKE WATER TRUCK				130,000		* 130,000 from reserve
PS	REPLACE 222 TRUCK (ED)	8	55,000				sell for \$5,000
PS	REPLACE 221 ATV FOR BYLAW		19,890				
PS	RAPIT ATTACK 6X6 UNIT W TRAILER	9	38,500				
PS	EQUIPMENT STORAGE SL	10	240,000				from reserve
PS	EQUIPMENT STORAGE WASK			15,000			
PW	REPLACE TRUCK 101 1/2 ton	11	57,000		61,950		sell current truck \$10,000
PW	REPLACE TRUCK 107 removed	12	0	65,000			sell current truck \$1,000
PW	NEW DUMP TRAILER	13	17,000				sell unit 141 \$1,000
PW	REPLACE 190 DUMP TRUCK SANDER/PLOW	14	355,000				sell unit for \$20,000
PW	REPLACE 198 TRUCK	15	190,000				sell current truck \$30,000
so so	GRADER REPLACEMENT 507	16	570,000	577,320	590,000	750,000	612,000 450000 from MSI sale 130,000
0	REPLACE 196 GRAVELTRAILER	17	65,000				sell current for \$7,500
PW	REPLACE 633 TRACTOR	18	220,000				sell current for \$20,000
PW	WOBBLY PACKER	19	0	33,000	33,000	33,000	
PW	2 WASH BAY OVERHEAD DOORS	20	25,000				
PW	REPLACE TRUCK 108 PLOW TRUCK			95,000			
PW	PLOW FOR 108 REPLACEMENT			12,000			
PW	REPLACE TRUCK 105 SKID STEER CREW TRUCK			70,000			
PW	REPLACE EXCAVATOR 627			500,000			
PW	REPLACE 180 TRUCK			220,000			
PW	REPLACE TRUCK 104			60,112			
PW	REPLACE TRUCK 110 MECHANIC SERVICE TRUCK			61,285			
PW	REPLACE 114 STREET SWEEPER (JOINT)			124,800			currently \$45,000 in reserves
PW	REPLACE 109 CREW TRUCK			62,000			
PW	REPLACE TRUCK 119			62,000			
PW	REPLACE TRUCK 122 CREW TRUCK			62,000			
PW	REPLACE 155 OIL TRUCK			169,950			
PW	REPLACE 111 BELLY DUMP			63,000			
PW	REPLACE 197 TRUCK			195,840			
PW	REPLACE 623 FORKLIFT			10,302			
PW	REPLACE 608 ROCK TRUCK			510,880			
PW				46,800			
PW	REPLACE 638 CAT COMPACTOR			187,200			
PW	REPLACE 164 PRESSURE WASHER			15,600			
PW	REPLACE 136 TRAILER			36,400			
PW	REPLACE 195 DUMP TRUCK SANDER/PLOW			360,000			
PW	REPLACE 194 OIL TRUCK				170,000		
PW	REPLACE TRUCK 115CREW TRUCK				61,000		
PW	REPLACE 170 TRUCK				175,000		
PW	REPLACE 188 FIFTH WHEEL TRUCK				199,680		
PW	REPLACE 603 CAT RECLAIMER				520,000		*154,000 from reserve
PW	REPLACE 602 BACKHOE LOADER				131,250		
PW	REPLACE 609 ROCK TRUCK				511,000		
PW	REPLACE 102 PICKUP TRUCK					60,000	
PW	REPLACE TRUCK 116 CREW TRUCK					61,285	
PW	REPLACE CREW TRUCK 117				61,880		
PW	RR130 WIDENING ANALYSIS	29	57,000				
W	REPLACE TRUCK 226	21	50,000				* sale 1,500
W	REPLACE TRUCK 239			50,490			
W	REPLACE TRUCK 227			50,985			
WASTI	REPLACE TRUCK 112 GARBAGE	22	360,000				*360,000 from reserves
WASTI	GARBAGE TRUCK RESERVE TRANSFER			45,000	45,000	45,000	
WASTI	FENCE SPEDDEN TRANSFER SITE	23	4,200				* reserve
WASTI	TAKE IT OR LEAVE IT SHACK W OIL CONTAIN - VI	24	3,600				*reserve 1800 Vilna pay 50%
WASTI	TAKE IT OR LEAVE IT SHACK W OIL CONTAIN - BI	25	3,600				* reserve
WASTI	TAKE IT OR LEAVE IT SHACK SPEDDEN	26	4,600				* reserve
WASTI	WASTE BIN			5,000	5,000	5,000	

**Smoky Lake County**  
**2021 Capital Budget**

<u>Dept</u>	<u>lte</u> <u>m_#</u>	<u>Budget</u> <u>2021</u>	<u>Budget</u> <u>2022</u>	<u>Budget</u> <u>2023</u>	<u>Budget</u> <u>2024</u>	<u>Budget</u> <u>2025</u>
AG SELL SPRAY TRUCK - keep for 2021	27					
AG REPLACE 455 JOHN DEER TRACTOR	28	150,000				
AG REPLACE 454 TRAILER				12,137		
P&R REPLACE 726					57,750	
P&R SHOWER HOUSE						300,000 ** try to get 50% grant
P&R PIER			12,000			
P&R TRAILER			11,000			
P&R PLAYGROUND HANMORE WEST				25,000		*Grant \$25,000
P&R BEAR PROOF GARBAGE BINS 2x PER YEAR			2,500	2,500	2,500	
P&R MONS LAKE RETAINING WALL/BEACH CARRYOVER		20,000				*20,000 from reserve
P&R REPLACE MOWER			17,340	17,510		
P&R WARSPITE EMERGENCY BOAT LAUNCH(carry over )						
P&R PAKAN EMERGENCY BOAT LAUNCH CONCRETE (carry over)						
<b>MUNICIPAL CAPITAL</b>		<b>3,767,500</b>	<b>3,585,540</b>	<b>3,866,251</b>	<b>3,143,060</b>	<b>1,438,285</b>
GAS INFRASTRUCTURE LINE REPLACEMENT		50,000	50,000	50,000	50,000	50,000
GAS RMO STATION REPLACEMENT PLAN RESERVE	30	70,000		70,000		70,000
GAS RMO STATION REPLACEMENT PLAN			140,000		140,000	* 70,000 from reserve
GAS MODEMS FOR RMO	31	22,000	22,000	22,000		* from reserve
GAS POLESHED FOR PIPE	32	45,000				* from reserve
GAS REPLACE TRUCK	33	65,000		66,000	67,000	68,000 * from reserve
GAS REPLACE 233 TRAILER					16,619	
GAS REFURBISH TRUCK BOX	34	13,000		8,500	8,500	8,500 * from reserve
GAS REPLACE AMR READING EQUIPM	35	5,000				
GAS CARRY OVER RMO STATION PROJECT						
<b>GAS CAPITAL</b>		<b>270,000</b>	<b>212,000</b>	<b>216,500</b>	<b>282,119</b>	<b>196,500</b>
<b>TOTAL CAPITAL (2019 = \$2,834,172)</b>		<b>#####</b>	<b>#####</b>	<b>#####</b>	<b>#####</b>	<b>#####</b>
<b>BRIDGE PROJECTS</b>		<b>3,180,684</b>	<b>503,750</b>	<b>508,000</b>	<b>38,000</b>	<b>1,400,000</b>
<b>ROAD</b>		<b>1,892,999</b>	<b>2,040,758</b>	<b>2,122,212</b>	<b>2,164,656</b>	<b>2,207,949</b>
		<b>#####</b>	<b>#####</b>	<b>#####</b>	<b>#####</b>	<b>#####</b>
<b>CAPITAL SUMMARY</b>						
VEHICLES		790,000	405,490	1,628,622	930,810	197,785
EQUIPMENT REPLACEMENT		1,442,500	1,276,550	1,966,629	2,091,869	612,000
<b>EQUIPMENT NEW</b>						
BRIDGE		3,180,684	503,750	508,000	38,000	1,400,000
LAND IMPROVEMENTS		20,000	23,000	25,000	0	0
ENGINEERING STRUCTURES		1,949,999	2,040,758	2,122,212	2,164,656	2,207,949
BUILDINGS		1,183,000	1,755,000	0	140,000	300,000
TRANSFER TO RESERVES		250,000	320,000	440,000	370,000	425,000
OTHER		295,000	17,500	22,500	22,500	100,000
<b>TOTAL CAPITAL PURCHASES</b>		<b>9,111,183</b>	<b>6,342,048</b>	<b>6,712,963</b>	<b>5,757,835</b>	<b>5,242,734</b>
<b>SOURCES OF FUNDING</b>						
TOTAL FROM RESERVES		1,695,077	672,000	714,500	598,500	410,000
TOTAL FROM GRANTS		5,061,857	501,750	523,500	28,500	1,200,000
TOTAL FROM SALE OF ASSETS		205,000	126,000	150,000	150,000	150,000
<b>TOTAL FROM OPERATIONS</b>		<b>2,149,249</b>	<b>5,042,298</b>	<b>5,324,963</b>	<b>4,850,835</b>	<b>3,482,734</b>
2019 \$1,512,658		0	0	0	0	0



REQUEST FOR DECISION		DATE	December 11, 2020	4.4														
TOPIC	2021 – Total Function Budget																	
PROPOSAL	<p>Attached is the proposed 2021 municipal budget.</p> <p>The budget is provided in two formats. The budget presentation is an organizational summary©4.4a. It summarizes the major and minor cost categories across the organization, compares the 2020 budget to the proposed 2021 budget, and provides explanations to the changes proposed.</p> <p>This year the total budget is divided into 5 columns:</p> <ul style="list-style-type: none"><li>• Operations</li><li>• Road program (which has been looked at in detail under 4.2)</li><li>• Bridge program (which has been looked at in detail under 4.3)</li><li>• Capital program (which has been looked at in detail under 4.4)</li><li>• Total of all programs</li></ul> <p>©4.4b provides a summary by department.</p> <p>Following Council expectation of no tax increase as well as cut expenses wherever possible, the projected deficit is \$907,403</p> <p>Smoky Lake County is required by legislation to create a balanced budget.</p> <p>Administration has reviewed the line items and has the following recommendations to reach a balanced budget:</p> <table><tr><td>➤ Increase tax revenue by 1.5% (inflation)</td><td>\$180,000</td></tr><tr><td>➤ Remove all transfers to reserves on the capital plan</td><td>\$130,000</td></tr><tr><td>➤ Fund Unit 221 (bylaw) from general reserve</td><td>\$ 55,000</td></tr><tr><td>➤ Fund Rapid Attach (fire) from fire reserve</td><td>\$ 38,000</td></tr><tr><td>➤ Fund Unit 633 from general reserve</td><td>\$120,000</td></tr><tr><td>➤ Remove bridge that do not have approved grants</td><td>\$402,500</td></tr><tr><td>Total</td><td>\$925,500</td></tr></table>				➤ Increase tax revenue by 1.5% (inflation)	\$180,000	➤ Remove all transfers to reserves on the capital plan	\$130,000	➤ Fund Unit 221 (bylaw) from general reserve	\$ 55,000	➤ Fund Rapid Attach (fire) from fire reserve	\$ 38,000	➤ Fund Unit 633 from general reserve	\$120,000	➤ Remove bridge that do not have approved grants	\$402,500	Total	\$925,500
➤ Increase tax revenue by 1.5% (inflation)	\$180,000																	
➤ Remove all transfers to reserves on the capital plan	\$130,000																	
➤ Fund Unit 221 (bylaw) from general reserve	\$ 55,000																	
➤ Fund Rapid Attach (fire) from fire reserve	\$ 38,000																	
➤ Fund Unit 633 from general reserve	\$120,000																	
➤ Remove bridge that do not have approved grants	\$402,500																	
Total	\$925,500																	
CORRELATION TO BUSINESS (STRATEGIC) PLAN																		
n/a																		
LEGISLATIVE, BYLAW and/or POLICY IMPLICATIONS																		
BENEFITS	<ul style="list-style-type: none"><li>• Management and staff will be able to proceed with services</li><li>• The budget reflects the same level of services offered in 2020</li><li>• It maximizes the use of grant revenues and the projected 2020 surplus</li><li>• Expenses have been reviewed by line item and where possible, savings and cuts in spending were identified.</li></ul>																	

<b>DISADVANTAGES</b>	<ul style="list-style-type: none"> <li>• An overall increase in tax revenues is needed to balance.</li> <li>• Using reserves and not replenishing them is not sustainable in the long term. If this solution is used regularly no savings (reserves) will be left.</li> <li>• Budget numbers are estimates only</li> </ul>
<b>ALTERNATIVES</b>	<ul style="list-style-type: none"> <li>• Cut services</li> <li>• Reduce the Road Plan further</li> <li>• Reduce Capital further</li> <li>• Reduce transfers to Reserves</li> <li>• Increase transfers from Reserves</li> <li>• Increase user fees</li> <li>• Increase taxes</li> <li>• Reconsider priorities</li> </ul>
<b>FINANCE/BUDGET IMPLICATIONS</b>	
<b>Operating Costs:</b> <b>Capital/Road/Bridge Project Costs:</b> <b>Source of Funds:</b>	
<b>INTERGOVERNMENTAL INVOLVEMENT/IMPLICATIONS</b>	N/A
<b>COMMUNICATION STRATEGY</b>	Amendments discussed will be incorporated into an updated budget for council approval.
<b>RECOMMENDATION</b>	
Council and administration discussion Council recommend changes and defer budget.	
<b>CHIEF ADMINISTRATIVE OFFICER</b>	

**Smoky Lake County  
2021 Budget**

		2021				2020 PASSED	increase		
		Operations	Road	Bridge	Capital	PROPOSED BUDGET	BUDGET	(Decrease)	Notes
REVENUE									
Taxes	Famland & Residential	3,599,204				3,599,204	3,599,204	0.0%	
	Machinery & Equipment	1,233,000				1,233,000	1,272,025	-3.1%	
	Non-Residential	961,000				961,000	951,200	1.0%	(1)
	Linear	6,373,500				6,373,500	6,618,425	-3.7%	
	Provincial Government	67,650				67,650	67,650	0.0%	
	Aggregate Tax Levy	200,000				200,000	200,000	0.0%	(2)
	Sewer Levy	9,040				9,040	8,800	2.7%	
Other Income	Well Drilling/ drill Rigs	5,305				5,305	5,305	0.0%	
	Penalties	74,095				74,095	74,095	0.0%	
	User Fees and Sales of Goods	940,563				940,563	999,729	-5.9%	(3)
	Investment Income	285,100				285,100	356,312	-20.0%	(4)
	Development Levies	32,000				32,000	27,500	16.4%	
Licenses and Permits		30,000				30,000	27,000	11.1%	
Sales to Other Governments		110,700				110,700	108,190	2.3%	
Grants	Provincial Conditional - Operating	330,215				330,215	373,308	-11.5%	(5)
	CLC	125,700				125,700	125,700	0.0%	
Transfer from Reserves for Operations		1,545,000				1,545,000	500,000	209.0%	(6)
TOTAL REVENUE		15,922,072	0	0	0	15,922,072	15,314,443	4.0%	
EXPENSE									
Salaries, wages and benefits									
Salaries		5,712,615	70,463			5,783,078	5,680,425	2%	(7)
Benefits		1,125,075				1,125,075	1,087,615	3%	
W CB		75,000				75,000	55,000	36%	(8)
ELECTION FEES		18,900				18,900	1,000	1790%	
Contracted and general services									
MILEAGE		59,964				59,964	59,455	1%	
MEALS & LODGINGS		117,325				117,325	115,370	2%	
IN DIV MEMBERSHIP & CONF FEES		65,985				65,985	65,905	0%	(9)
FREIGHT, EXPRESS, POSTAGE		35,910				35,910	35,500	1%	
TELEPHONE, COMMUNICATION		66,358				66,358	61,602	8%	
TRAINING		122,840				122,840	123,371	0%	
ADVERTISING, PRINTING, SUBSC		112,748				112,748	108,230	4%	(10)
ACCOUNTING & AUDITING		28,560				28,560	28,000	2%	
LEGAL FEES		16,300				16,300	16,000	2%	(11)
ASSESSOR FEES		139,000				139,000	142,000	-2%	
ENGINEERING		50,000		60,000		110,000	115,000	-4%	
OTHER CONSULTING		97,947				97,947	184,750	-47%	(12)
COMPUTERS-CONTRAC REPAIR		151,731				151,731	177,430	-14%	(13)
INSURANCE		221,687				221,687	227,200	-2%	(14)
MSC SERVICES		631,047	190,000	140,000		961,047	831,479	16%	(15)
Materials, goods and utilities									
OFFICE/FOOD/JANITORIAL SUPPLIE		92,278				92,278	85,972	7%	(16)
FUEL/PARTS/ETC		947,038	813,778			1,760,816	1,453,686	21%	(17)
GRAVEL		0	818,759			818,759	911,858	-10%	(18)
CHEMICALS		80,400				80,400	110,500	-27%	(19)
COMPUTER SUPPLIES		61,186				61,186	66,700	-8%	(13)
UTILITIES		171,879				171,879	165,434	4%	
EMPLOYEE RECOGNITION		24,120				24,120	24,000	1%	(21)
OTHER GENERAL SUPPLIES		167,487				167,487	158,941	5%	(22)
Transfers to local boards and agencies		1,478,695				1,478,695	428,555	245%	(23)
Bank charges and short term interest		6,150				6,150	5,850	5%	
Transfers to reserve		227,000				227,000	281,739	-19%	(24)
Requisitions		2,500,000				2,500,000	2,502,030	0%	
contingency		0				0	31,360	-100%	(25)
Ammortization		2,059,800				2,059,800	2,064,786	0%	
Natural Gas						0	0	#DIV/0!	
TOTAL EXPENSE		16,665,025	1,893,000	200,000	0	18,758,025	17,406,743	8%	
TOTAL OPERATIONS		-742,953	-1,893,000	-200,000	0	-2,835,953	-2,092,300		
Add back ammortization		2,059,800	0	0	0	2,059,800	2,064,786		
TOTAL OPERATIONS		1,316,847	-1,893,000	#####	0	-776,153	-27,514		
CAPITAL REVENUE									
SALE OF CAPITAL ASSETS			0		205,000	205,000	0	#DIV/0!	(26)
Provincial Conditional - Capital		1,043,250	2,918,607	1,100,000		5,061,857	844,250	500%	(27)
TRANSFER FROM CAPITAL RESERVE		165,000	262,077	1,123,000		1,550,077	377,264	311%	(28)
CAPITAL FUNDING		1,208,250	3,180,684	2,428,000		6,816,934	1,221,514		
CAPITAL EXPENSES									
BUILDINGS/LAND				0	1,138,000	1,138,000	367,000		
RESERVES				0	130,000	130,000	540,000		(29)
LAND IMPROVEMENTS				0	20,000	20,000	0		
ENGINEERING STRUCTURES			3,180,684		57,000	3,237,684	0		
EQUIPMENT				0	1,710,500	1,710,500	120,000		
VEHICLES				0	712,000	712,000	167,000		
natural gas capital						0	0	#DIV/0!	
natural gas reserve						0	0	#DIV/0!	
TOTAL CAPITAL EXPENSE			0	3,180,684	3,767,500	6,948,184	1,194,000	196%	
TOTAL CAPITAL			1,208,250	0	-1,339,500	-131,250	27,514		(30)
NET Cash Deficit (Surplus)		1,316,847	-684,750	-200,000	-1,339,500	-907,403	0		

## **Smoky Lake County Notes to the 2021 Budget**

### **1) Taxes**

Based on overall 0% change to tax revenue

### **2) Aggregate Tax Levy**

Annually we estimate a minimum of \$200,000 which is transferred to reserves for future haul road projects

### **3) User Fees and Sales of Goods**

There has been a decreasing trend in Transportation User Fees (gravel sales, custom work, etc.), as well as . As a result, the budgeted user fees will be lower by approximately \$60,000.

### **4) Investment Income**

Interest is earned on funds in ATB. In 2020 the shares of CCI were sold therefore there will no longer be interest or dividend revenue. The expectation is that interest rates will remain very low throughout the next year resulting in a total decline of investment revenue in the amount of \$70,000

### **5) Provincial Conditional - Operating**

Smoky Lake County receives operating grants for Agricultural Services, Family and Community Social Services, Community Adult Learning as well as a Municipal Sustainability Operating Grant. In 2020 the Agricultural Services Grant was reduced by approximately \$40,000

### **6) Transfer from Operating Reserves**

The estimated surplus for 2020 is \$500,000. The budget includes this transfer. \$600,000 will be transferred from reserves to fund the investment in the Smoky Lake Tourism Project and \$445,000 to contribute to the new school build

### **7) Salaries and Wages**

The increase in Salaries and Wages has been limited to \$108,000

The budgeted Cost of Living increase for 2021 is:

IOE 955 0 (pending negotiations)

CUPE/Non Union staff and managers \$.55 per hour

Council Council has budgeted no wage increase for 2021

The budget includes incremental increases

#### **Staffing Highlights:**

##### **Public Works**

Shop succession plan - includes full time Apprenticeship Heavy Duty Technician in anticipation of

Shop Foreman retirement

Office succession plan - includes \$14,000 for a casual or temporary scale shack operator

##### **Environmental Services**

Landfill wages have been reduced to reflect winter hours

### **8) Benefits**

2021 benefits reflect inflation increases and increases associated with salary increases

LAPP contribution requirements remain the same

CPP Contribution rates increase to 5.45% from 5.25% . EI rates do not change.

WCB has increased over the past 2 years as a result of increases in wages and contract payments

### **9) Mileage, Meals and Lodging, Membership Fees, Freight, Express, Postage, Telephone, Training**

There will be training, meals and mileage costs for the 2021 election

The budget for conferences and training has been kept the same to ensure funds are available when in person conferences resume

to offset the increase in postage costs, the finance department will be making payments via EFT as much as possible starting in 2021

**10) Advertising**

Advertising costs continue to increase. This budget includes the large grapevine ad as well as advertising required for the legislated plans, and the election  
Advertising includes ASB extension work (LARA).

**11) Auditing/ Legal/Assessor/Engineering Fees**

We have reduced professional fees to more closely reflect actual agreements

**12) Other Consulting**

Other Consulting includes consulting work for strategic plans, planning plans and bylaws, and GIS management.  
There are no large projects planned for 2021 that will require consulting, reducing the budget by \$80,000

**13) Computer - Software and hardware**

This includes all the computer licensing, purchases, toner and office equipment repairs and maintenance.  
Upgrades to our strategic planning software and website took place in 2020. These were one time costs therefore the 2021 budget is reduced  
A proposal to change finance software in 2021 and 2022 is included in the capital budget but will not affect operations until 2022 or 2023

**14) Insurance**

Insurance increases in 2020 were not as high as expected, therefore we are able to decrease the budget for 2021 by

**15) Misc. Services**

Misc. Services includes Equipment/Building Rentals, All outsourced repairs and maintenance (equipment/building/vehicle), license and permits, etc. Repair costs are expected to increase as a result of aging vehicles and equipment.

The budget of \$76,000 for Dr recruitment and retention has been removed for 2021

This includes a contractor for road construction included in the road plan \$190,000

It also includes the policing levy which will increase by \$31,000

2020	\$63,702	2023	\$191,242
2021	\$95,621	2024	\$191,242
2022	\$127,404		

**16) Office/Food/Janitor Supplies**

Management has reviewed these costs and has committed to keeping costs the same in spite of inflation. The increase of approximately \$5,000 is for beaver trapping

**17) Fuel/Parts/Etc.**

Parts will increase as repairs on older vehicles and equipment increase.

This includes the budget asphalt/oil/ sealant used on the roads which increases by approximately \$200,000 for planned road projects

**18) Gravel**

The road plan will use approx. \$100,000 less gravel in 2021

**19) Chemicals**

The actual increase in chemical required for 2020 was lower than expected and there is inventory left that will be used in 2021. This will result in a budgeted decrease of \$30,000

**20) Utilities**

Electricity has increased and the carbon levy increases the cost of natural gas

**21) Employee Recognition**

The budget for County employee recognition will remain the same. A small increase has been budgeted for services recognition for Fire Department Volunteers

**22) Other General Supplies**

Other General Supplies includes the purchase of water along with small misc. supplies required. As sales volumes continue to increase, volumes purchased increases. Other supply budgets have been increased to reflect inflation

**23) Transfers to local boards and agencies**

We have some substantial projects that Smoky Lake County will be contributing to in 2021 along with the regular annual contributions for grants to organizations, fire protections costs paid to the fire departments, Community Learning Council, Aspenview Family School Liaison, Agricultural Societies, and the annual cost to Evergreen Waste Commission

Projects:

Heritage Board annual contribution \$13,000

Contribution to HAK \$445,000 (funded from reserves)

Contribution to Victoria District Economic Development Corp \$600,000 (funded from reserves)

The budget for grants to individuals and organizations remains at \$29,000

The budget for grants to the three Agricultural Societies remains at \$95,000

**24) Transfer to Reserves From Operations**

	2021	2020
Aggregate Business Tax	\$ 200,000	\$ 200,000
Connectivity	\$ -	\$ 54,469
Gravel Royalties	\$ 27,000	\$ 27,270
	<u>\$ 227,000</u>	<u>\$ 281,739</u>

**25) Contingency**

The proposed budget for contingency is \$0

**26) Sale of Capital Assets**

	2021	2020
Unit 198 (Truck)	\$30,000	
Gravel trailer	\$7,500	
Unit 633 (tractor)	\$20,000	
Dump trailer	\$1,000	
5 pickup trucks	\$16,500	
1 Grader	\$130,000	\$ -
	<u>\$205,000</u>	<u>\$ -</u>

**27) Provincial Capital Grants**

	2021	2020
MSI Capital	\$ 2,143,250	\$ 844,250

STIP Bridge Program	\$ 2,264,509	\$ -
Federal Gas Tax Grant	\$ 654,098	\$ -
	<u>\$ 5,061,857</u>	<u>\$ 844,250</u>

**28) Transfers from Capital Reserves**

	<b>2021</b>	<b>2020</b>
Previous years projects	\$ 20,000	\$ 20,000
Aggregate Levy - Road Repair	\$ 165,000	\$ 165,000
Previous years Road		\$ 23,264
Bridges	\$ 262,077	
Planned transfers for capital	<u>\$ 1,103,000</u>	<u>\$ 169,000</u>
	<u>\$ 1,550,077</u>	<u>\$ 377,264</u>

**29) Transfers to Reserves**

	<b>2021</b>	<b>2020</b>
5 Year Capital Plan	\$ 130,000	\$ 299,550
Road Plan	\$ -	\$ 110,000
	<u>\$ 130,000</u>	<u>\$ 409,550</u>

**30) Capital and Road Plan**

The capital and road plan budgets are provided in detail through Requests for Decisions

**31) Department Information**

Detailed Department information is attached as 4.1(b)



Taxes 2021 Budget									
	2020 Budget			2020 Actual to Dec4			2021 Proposed Budget		
	Revenues	Requisitions	Net Taxes	Revenues	Requisitions	Net Taxes	Revenues	Requisitions	Net Taxes
Taxes									
Farmland & Residential	\$3,528,023.00		\$ 3,528,023.00	\$3,514,852.78		\$3,514,852.78	\$3,599,204.00		\$3,599,204.00
Machinery & Equipment	\$1,233,333.00		\$ 1,233,333.00	\$1,232,012.09		\$1,232,012.09	\$1,233,000.00		\$1,233,000.00
Non- Residential	\$992,836.00		\$ 992,836.00	\$960,451.45		\$960,451.45	\$961,000.00		\$961,000.00
Linear	\$6,394,923.00		\$ 6,394,923.00	\$6,382,538.77		\$6,382,538.77	\$6,373,500.00		\$6,373,500.00
Provincial Government	\$66,320.00		\$ 66,320.00	\$66,337.72		\$66,337.72	\$67,650.00		\$67,650.00
Allowance for uncollectable taxes		\$3,000.00	\$ (3,000.00)			\$0.00		\$3,000.00	\$3,000.00
Deduct Landfill/Fire Levy - shown separately	-\$1,070,834.00		\$ (1,070,834.00)	-\$1,070,834.00		\$1,070,834.00	-\$1,071,291.00		\$1,071,291.00
Total Taxes	\$11,144,601.00	\$3,000.00	\$11,141,601.00	\$11,085,358.81	\$0.00	\$11,085,358.81	\$11,163,063.00	\$3,000.00	\$11,160,063.00
Requisitions									
School									
Farmland & Residential		\$874,975.00	\$ (874,975.00)			\$0.00		\$870,000.00	\$870,000.00
Non- Residential		\$1,046,330.00	\$ (1,046,330.00)			\$0.00		\$1,100,000.00	\$1,100,000.00
Total ASFF Requisition	\$0.00	\$1,921,305.00	\$ (1,921,305.00)			\$0.00	\$0.00	\$1,970,000.00	\$1,970,000.00
DIP		\$23,928.00	\$ (23,928.00)			\$0.00		\$25,000.00	\$25,000.00
Foundation		\$504,150.00	\$504,150.00		\$482,894.00	\$482,894.00		\$505,000.00	\$505,000.00
Total Requisitions		\$2,449,383.00	\$2,449,383.00		\$482,894.00	\$482,894.00		\$2,500,000.00	\$2,500,000.00
Net Taxes	\$11,144,601.00	\$2,452,383.00	\$8,692,218.00	\$11,085,358.81	\$482,894.00	\$10,602,464.81	\$11,163,063.00	\$2,503,000.00	\$8,660,063.00
Other Income									
Well Drilling/ drill Rigs	\$ 5,305.00		\$ 5,305.00	\$1,810.00		\$1,810.00	\$5,305.00		\$5,305.00
Aggregate Tax Levy	\$ 200,000.00		\$ -	\$72,885.81		\$72,885.81	\$200,000.00		\$0.00
Penalties	\$ 74,095.00		\$ 74,095.00	\$233,152.42		\$233,152.42	\$74,095.00		\$74,095.00
Total Other Income	\$279,400.00	\$200,000.00	\$79,400.00	\$307,848.23	\$0.00	\$307,848.23	\$279,400.00	\$200,000.00	\$79,400.00
	\$11,424,001.00	\$2,652,383.00	\$8,771,618.00	\$11,393,207.04	\$482,894.00	\$10,910,313.04	\$11,442,463.00	\$2,703,000.00	\$8,739,463.00

## NOTES

<b>Legislative</b>			
	<b>2020 Budget</b>	<b>2020 Actual to Dec4</b>	<b>2021 Proposed Budget</b>
<b>Salaries</b>			
Division 1	\$67,913.00	\$62,253.40	\$67,913.00
Division 2	\$67,913.00	\$62,253.40	\$67,913.00
Division 3	\$77,875.00	\$71,385.60	\$77,875.00
Division 4	\$67,913.00	\$62,253.40	\$67,913.00
Division 5	\$71,234.00	\$65,298.20	\$71,234.00
Benefits	\$72,799.00	\$58,332.33	\$72,665.00
<b>Total</b>	<b>\$425,647.00</b>	<b>\$381,776.33</b>	<b>\$425,513.00</b>
<b>Expenses</b>			
Division 1	\$23,260.00	\$6,391.64	\$23,261.00
Division 2	\$24,260.00	\$4,784.74	\$24,261.00
Division 3	\$25,960.00	\$6,361.62	\$25,961.00
Division 4	\$20,760.00	\$2,690.32	\$20,761.00
Division 5	\$24,060.00	\$5,432.65	\$24,061.00
<b>General Supplies for council</b>	<b>\$3,000.00</b>	<b>\$506.01</b>	<b>\$3,000.00</b>
<b>Computer Expense</b>	<b>\$17,146.00</b>	<b>\$10,576.42</b>	<b>\$17,280.00</b>
<b>Total Expenses</b>	<b>\$138,446.00</b>	<b>\$36,743.40</b>	<b>\$138,585.00</b>
<b>Total Legislative</b>	<b>\$564,093.00</b>	<b>\$418,519.73</b>	<b>\$564,098.00</b>

**NOTES**

## Administration

	2020 Budget			2020 Actual to Dec4			2021 Proposed Budget		
	Grants or Revenues from own Source	Expenses	Net Cost	Grants or Revenues from own Source	Expenses	Net Cost	Grants or Revenues from own Source	Expenses	Net Cost
Comm. Learn. Counc.	\$125,700.00	\$125,700.00	\$0.00	\$ 113,230.00	\$107,676.79	\$5,553.21	\$ 125,700.00	\$125,700.00	\$0.00
Administration	\$240,962.00	\$1,125,879.00	\$884,917.00	\$ 190,548.15	\$ 935,033.30	\$744,485.15	\$ 211,990.00	\$1,709,344.00	\$1,497,354.00
Communications	\$0.00	\$132,857.00	\$132,857.00	\$	\$ 108,246.31	\$108,246.31	\$	\$76,125.00	\$76,125.00
IT	\$0.00	\$3,000.00	\$3,000.00			\$0.00		\$3,000.00	\$3,000.00
Projects				\$ 254,198.00		-254,198.00			
Assessment Services	\$0.00	\$142,000.00	\$142,000.00		\$ 103,705.29	103,705.29		\$139,000.00	139,000.00
Local Assessment Review Board	\$0.00	\$2,000.00	\$2,000.00			0.00		\$2,000.00	2,000.00
Employee Recognition	\$0.00	\$18,000.00	\$18,000.00			0.00		\$18,000.00	18,000.00
GIS	\$0.00	\$223,863.00	\$223,863.00	\$ 200,000.00	\$ 269,277.09	69,277.09		\$226,798.00	226,798.00
Investment inc./bank charges	\$325,000.00	\$4,000.00	\$321,000.00	\$ 1,913,765.06	\$ 1,304.58	-1,912,460.48	\$ 285,100.00	\$4,000.00	-281,100.00
<b>Total Projects</b>	<b>\$325,000.00</b>	<b>\$389,863.00</b>	<b>\$64,863.00</b>	<b>\$ 2,113,765.06</b>	<b>\$374,286.96</b>	<b>-1,739,478.10</b>	<b>\$ 285,100.00</b>	<b>\$389,798.00</b>	<b>104,698.00</b>
Capital Assets	\$0.00	\$254,000.00	\$254,000.00		\$ 198,934.65	198,934.65	\$ 650,000.00	\$1,152,000.00	502,000.00
<b>Total Capital Assets</b>	<b>\$0.00</b>	<b>\$254,000.00</b>	<b>\$254,000.00</b>	<b>\$ -</b>	<b>\$198,934.65</b>	<b>198,934.65</b>	<b>\$ 650,000.00</b>	<b>\$1,152,000.00</b>	<b>502,000.00</b>
Reserve Transfer	\$629,000.00	\$31,550.00	\$597,450.00		\$ 31,550.00	31,550.00	\$ 1,587,000.00	\$15,000.00	-1,572,000.00
<b>Total Administration</b>	<b>\$1,320,662.00</b>	<b>\$2,062,849.00</b>	<b>\$742,187.00</b>	<b>\$ 2,671,741.21</b>	<b>\$1,755,728.01</b>	<b>-916,013.20</b>	<b>\$ 2,859,790.00</b>	<b>\$3,470,967.00</b>	<b>611,177.00</b>

### NOTES

\$500,000 estimated 2020 surplus to be used towards 2021

<b>Other General Gov't Services</b>						
2021 Budget						
	2020 Budget	2020 Actual to Dec4			2021 Proposed Budget	
	BUDGET	Grants or Rev from other sources	Expenses	Net Cost	Grants or Rev from other sources	Expenses Net Cost
Elections	\$1,000.00			\$0.00		\$25,000.00
Joint Muni & Inter Government meetings	\$7,800.00		\$2,750.20	\$2,750.20		\$9,360.00
Marketing Supplies	\$15,000.00		\$2,822.19	\$2,822.19		\$15,450.00
Grants to Individuals and Organizations	\$29,000.00		\$20,307.00	\$20,307.00		\$474,000.00
Transfer from reserve						-\$445,000.00
Volunteer Training	\$1,500.00			\$0.00	\$445,000.00	\$1,500.00
<b>Total</b>	<b>\$54,300.00</b>	<b>\$0.00</b>	<b>\$25,879.39</b>	<b>\$25,879.39</b>	<b>\$445,000.00</b>	<b>\$525,310.00</b>
<b>NOTES</b>						

Grants to organizations includes funding to school



Transportation						
	2020 Budget			2020 Actual to Dec 4		
	Grants or Revenue from other sources	Expenses	Net Cost	Grants or Revenue from other sources	Expenses	Net Cost
Projects						
Bridge Repairs/Replacement	\$0.00	\$200,000.00	\$200,000.00			
		\$0.00	\$0.00			
<b>Total Projects</b>	<b>\$0.00</b>	<b>\$200,000.00</b>	<b>\$200,000.00</b>	<b>\$0.00</b>	<b>\$129,542.64</b>	<b>\$129,542.64</b>
Road Projects						
MSI Funding	\$287,000.00	\$0.00	\$287,000.00	\$162,479.00		\$162,479.00
Oiling/MG 30	\$0.00	\$23,264.00	\$23,264.00		\$12,539.20	\$12,539.20
Fiberbat	\$0.00	\$70,500.00	\$70,500.00		\$0.00	\$0.00
Rehabilitation	\$0.00	\$268,000.00	\$268,000.00		\$143,375.81	\$143,375.81
Construction	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00
Major Haul Roads	\$0.00	\$165,000.00	\$165,000.00		\$82,372.31	\$82,372.31
Transfer to/from reserves	\$188,264.00	\$110,000.00	\$78,264.00		\$110,000.00	\$110,000.00
Gravelling	\$457,250.00	\$911,858.00	\$454,608.00	\$457,250.00	\$789,430.43	\$332,180.43
<b>Total Road Projects</b>	<b>\$932,514.00</b>	<b>\$1,548,622.00</b>	<b>\$616,108.00</b>	<b>\$619,729.00</b>	<b>\$1,137,717.75</b>	<b>\$517,988.75</b>
Operating and Maintenance						
Revenue from own sources	\$423,129.00	\$0.00	\$423,129.00	\$203,698.03		\$203,698.03
Workers Compensation	\$0.00	\$55,000.00	\$55,000.00		\$21,411.71	\$21,411.71
Operating & Maint. programs	\$0.00	\$4,858,023.00	\$4,858,023.00		\$4,207,605.50	\$4,207,605.50
<b>Total Operating &amp; Maintenance</b>	<b>\$423,129.00</b>	<b>\$4,913,023.00</b>	<b>\$4,489,894.00</b>	<b>\$203,698.03</b>	<b>\$4,229,017.21</b>	<b>\$4,025,319.18</b>
Capital Assets						
Equipment/Vehicles/buildings	\$0.00	\$137,000.00	\$137,000.00	\$13,800.00	\$125,055.25	\$111,255.25
MSI for Capital	\$100,000.00	\$0.00	\$100,000.00		\$0.00	\$0.00
Reserve Transfers	\$0.00	\$97,270.00	\$97,270.00		\$70,000.00	\$70,000.00
<b>Total Transportation</b>	<b>\$1,455,643.00</b>	<b>\$6,895,915.00</b>	<b>\$5,440,272.00</b>	<b>\$837,227.03</b>	<b>\$5,691,332.85</b>	<b>\$4,854,105.82</b>

## NOTES

**\$13,305,968.00**

**\$7,915,534.00**

# Environmental Treatment Services

2021 Budget

	2020 Budget			2020 Actual to Dec4			2021 Proposed Budget		
	Grants or Revenue from other sources		Expenses	Grants or Revenue from other sources		Expenses	Revenue from other sources		Expenses
			Net Cost			Net Cost			Net Cost
<b>Water Supply &amp; Distribution</b>									
General Distribution									
Warspite Water	\$35,000.00	\$279,178.00	\$244,178.00	\$49,824.92	\$246,742.27	\$196,917.35	\$40,000.00	\$280,878.00	\$240,878.00
Warspite Water Capital	\$39,925.00	\$54,444.00	\$14,519.00	\$26,542.80	\$33,099.88	\$6,557.08	\$40,100.00	\$8,460.00	\$8,460.00
Spedden Water	\$1,200.00	\$0.00	\$1,200.00	\$937.96		\$937.96	\$1,248.00		\$1,248.00
Warspite Truck Fill (40)	\$0.00	\$2,312.00	\$2,312.00		\$691.71	\$691.71	\$0.00	\$2,312.00	\$2,312.00
Waskatenau Truck Fill (30)	\$13,000.00	\$2,950.00	\$10,050.00	\$5,802.60	\$0.00	\$5,802.60	\$11,000.00	\$2,750.00	\$8,250.00
Spedden Truck Fill (50)	\$5,800.00	\$6,425.00	\$625.00	\$2,085.53	\$4,386.81	\$2,301.28	\$5,000.00	\$6,505.00	\$1,505.00
Bellis Truck Fill (60)	\$45,000.00	\$27,250.00	\$17,750.00	\$67,141.07	\$27,798.42	\$38,342.65	\$50,000.00	\$26,204.00	\$23,796.00
Vilna Truck Fill (10)	\$9,000.00	\$12,510.00	\$3,510.00	\$5,141.07	\$11,495.88	\$6,354.81	\$9,000.00	\$14,009.00	\$5,009.00
Smoky Lake Truck Fill (20)	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Truck Fill Stations</b>	<b>\$19,500.00</b>	<b>\$6,500.00</b>	<b>\$13,000.00</b>	<b>\$21,005.79</b>	<b>\$4,150.79</b>	<b>\$16,855.00</b>	<b>\$19,800.00</b>	<b>\$5,900.00</b>	<b>\$13,900.00</b>
	<b>\$92,300.00</b>	<b>\$55,635.00</b>	<b>\$36,665.00</b>	<b>\$101,176.06</b>	<b>\$47,831.90</b>	<b>\$53,344.16</b>	<b>\$94,800.00</b>	<b>\$55,368.00</b>	<b>\$39,432.00</b>
<b>Total Water Supply &amp; Distribution</b>	<b>\$168,425.00</b>	<b>\$391,569.00</b>	<b>\$223,144.00</b>	<b>\$176,481.74</b>	<b>\$328,365.76</b>	<b>\$149,884.02</b>	<b>\$176,148.00</b>	<b>\$387,118.00</b>	<b>\$210,970.00</b>
<b>Sanitary Sewage and Treatment</b>									
General									
Bellis Sewer (60)	\$8,800.00	\$24,758.00	\$24,758.00	\$9,040.14	\$21,879.13	\$21,879.13	\$9,040.00	\$24,606.00	\$24,606.00
Warspite Sewer (40)	\$16,000.00	\$7,000.00	\$1,800.00	\$10,570.00	\$662.50	\$8,377.64	\$13,000.00	\$7,000.00	\$2,040.00
<b>Total Sanitary Sewage &amp; Treatment</b>	<b>\$24,800.00</b>	<b>\$36,758.00</b>	<b>\$11,958.00</b>	<b>\$19,610.14</b>	<b>\$49,818.15</b>	<b>\$30,208.01</b>	<b>\$22,040.00</b>	<b>\$43,406.00</b>	<b>\$21,366.00</b>
<b>Waste Collection &amp; Hauling</b>									
Regional Landfill Levy									
General Waste Management									
Village of Vilna Waste Coll & Hauling	\$460,152.00	\$204,709.00	\$460,152.00	\$460,152.00	\$136,925.39	\$460,152.00	\$495,663.00	\$235,937.00	\$495,663.00
Village of Waskatenau Coll & Hauling	\$19,000.00		\$19,000.00	\$12,011.84		\$136,925.39	\$19,400.00		\$235,937.00
Transfer Sites	\$17,000.00		\$17,000.00	\$1,077.57		\$1,077.57	\$19,000.00		\$19,000.00
Warspite (40)	\$0.00	\$4,300.00	\$0.00		\$1,534.20	\$0.00	\$0.00	\$4,300.00	\$0.00
Bellis (60)	\$500.00	\$49,982.00	\$49,482.00	\$60.00	\$27,323.05	\$1,534.20	\$0.00	\$50,054.00	\$4,300.00
Rural (70)	\$0.00	\$55,000.00	\$55,000.00		\$23,816.96	\$27,263.05	\$500.00	\$49,554.00	\$49,554.00
Smoky Lake (20)	\$10,000.00	\$72,286.00	\$62,286.00	\$3,477.14	\$39,601.23	\$23,816.96	\$0.00	\$45,000.00	\$45,000.00
Vilna (10)	\$0.00	\$25,720.00	\$25,720.00		\$14,290.07	\$36,124.09	\$10,000.00	\$67,724.00	\$57,724.00
Waskatenau (30)	\$2,000.00	\$12,700.00	\$10,700.00		\$4,569.79	\$14,290.07	\$0.00	\$32,700.00	\$32,700.00
Spedden (50)	\$5,000.00	\$48,195.00	\$43,195.00	\$930.00	\$68,702.48	\$4,569.79	\$3,000.00	\$55,448.00	\$52,448.00
<b>Total Transfer Sites</b>	<b>\$17,500.00</b>	<b>\$288,183.00</b>	<b>\$250,683.00</b>	<b>\$4,467.14</b>	<b>\$179,837.78</b>	<b>\$175,370.64</b>	<b>\$13,500.00</b>	<b>\$267,628.00</b>	<b>\$254,126.00</b>
Reserve Transfer -	\$0.00	\$0.00	\$0.00		\$43,435.22	\$0.00	\$376,000.00	\$0.00	\$376,000.00
Evergreen Regional Waste Commission Capital		\$40,000.00	\$40,000.00	\$1,800.00		\$43,435.22		\$44,000.00	\$44,000.00
<b>Total Waste Collection &amp; Hauling</b>	<b>\$513,652.00</b>	<b>\$512,892.00</b>	<b>\$760.00</b>	<b>\$479,508.55</b>	<b>\$380,198.39</b>	<b>\$119,310.16</b>	<b>\$923,563.00</b>	<b>\$923,563.00</b>	<b>\$0.00</b>
Warspite Vehicle Equip			\$0.00			\$0.00		\$50,000.00	\$0.00
<b>Total Capital</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,500.00</b>	<b>\$50,000.00</b>	<b>\$48,500.00</b>
Reserve Transfer -			\$0.00			\$0.00		\$1,500.00	\$0.00
<b>Total Environ. Treatment Serv.</b>	<b>\$706,877.00</b>	<b>\$941,219.00</b>	<b>\$234,342.00</b>	<b>\$677,600.43</b>	<b>\$738,382.30</b>	<b>\$60,781.87</b>	<b>\$1,123,251.00</b>	<b>\$1,404,087.00</b>	<b>\$280,836.00</b>

NOTES

FCSS							
2020 Budget				2021 Proposed Budget			
	2020 Budget			2020 Actual to Dec4			Net Cost
	Grants or Revenue from other sources	Expenses	Net Cost	Grants or Revenue from other sources	Expenses	Net Cost	
FCSS Grant	\$93,308.00		-\$93,308.00				
FSLW program		\$93,308.00	\$93,308.00	\$85,533.00	\$62,208.00	\$85,533.00	\$93,308.00
Summer Camp			\$0.00			\$0.00	\$0.00
Grants to organizations		\$23,327.00	\$23,327.00		\$16,950.00	\$16,950.00	\$23,327.00
<b>Total FCSS</b>	<b>\$93,308.00</b>	<b>\$116,635.00</b>	<b>\$23,327.00</b>	<b>\$85,533.00</b>	<b>\$79,158.00</b>	<b>-\$6,375.00</b>	<b>\$23,327.00</b>

## NOTES



Agriculture Services Board									
2021 Budget									
	2020 Budget			2020 Actual to Dec4			2021 Proposed Budget		
	Grants or Revenue from other sources	Expenses	Net Cost	Grants or Revenue from other sources	Expenses	Net Cost	Revenue from other sources	Expenses	Net Cost
<b>Administration</b>	<b>\$169,000.00</b>	<b>\$515,829.00</b>	<b>\$346,829.00</b>	<b>\$124,292.50</b>	<b>\$397,420.16</b>	<b>\$273,127.66</b>	<b>\$124,907.00</b>	<b>\$497,665.00</b>	<b>\$372,758.00</b>
<b>Programs</b>									
Weed Control (67)		\$166,258.00	\$166,258.00		\$75,902.77	\$75,902.77		\$135,906.00	\$135,906.00
Mowing (66)		\$89,758.00	\$89,758.00		\$82,151.38	\$82,151.38		\$94,615.00	\$94,615.00
Beaver Control (68)	\$1,500.00	\$59,331.00	\$57,831.00	\$1,200.00	\$60,125.39	\$58,925.39	\$1,000.00	\$86,002.00	\$85,002.00
Gopher Control (69)		\$504.00	\$504.00		\$504.00	\$504.00		\$504.00	\$504.00
Appeal Board		\$0.00	\$0.00			\$0.00		\$0.00	\$0.00
Environmental Services (65)	\$15,000.00		-\$15,000.00			\$0.00	\$15,000.00		\$15,000.00
<b>Total Programs</b>	<b>\$16,500.00</b>	<b>\$315,851.00</b>	<b>\$299,351.00</b>	<b>\$1,200.00</b>	<b>\$218,683.54</b>	<b>\$217,483.54</b>	<b>\$16,000.00</b>	<b>\$317,027.00</b>	<b>\$301,027.00</b>
<b>Capital</b>									
Reserve Transfer		\$80,000.00	\$80,000.00		\$83,745.00	\$83,745.00		\$150,000.00	\$150,000.00
<b>Total Agriculture Service Board</b>	<b>\$185,500.00</b>	<b>\$911,680.00</b>	<b>\$726,180.00</b>	<b>\$125,492.50</b>	<b>\$699,848.70</b>	<b>\$574,356.20</b>	<b>\$140,907.00</b>	<b>\$964,692.00</b>	<b>\$823,785.00</b>

NOTES

<b>Economic Development</b>							
2021 Budget							
	2020 Budget			2020 Actual to Dec4			2021 Proposed Budget
	Grants or Revenue from other sources	Expenses	Net Cost	Grants or Revenue from other sources	Expenses	Net Cost	
County Economic Dev & Tourism		\$6,500.00	\$6,500.00		\$3,543.75	\$3,543.75	\$6,500.00
Regional Economic Development (85)	\$37,856.00	\$108,160.00	\$70,304.00	\$2,500.00	\$89,454.38	\$86,954.38	\$37,856.00
Victoria District Economic Development	\$0.00		\$0.00		\$49,032.21	\$49,032.21	\$0.00
Smoky Lake Foundation (87)		\$1,000.00	\$1,000.00			\$0.00	\$1,000.00
Dr. Retention (80)		\$75,640.00	\$75,640.00		\$75,640.00	\$75,640.00	\$0.00
<b>Total</b>	<b>\$37,856.00</b>	<b>\$191,300.00</b>	<b>\$153,444.00</b>	<b>\$2,500.00</b>	<b>\$217,670.34</b>	<b>\$215,170.34</b>	<b>\$37,856.00</b>
Reserve Transfer			\$0.00			\$0.00	\$0.00
			\$0.00			\$0.00	\$0.00
<b>Total Economic Development</b>	<b>\$37,856.00</b>	<b>\$191,300.00</b>	<b>\$153,444.00</b>	<b>\$2,500.00</b>	<b>\$217,670.34</b>	<b>\$215,170.34</b>	<b>\$37,856.00</b>
							<b>\$115,660.00</b>
							<b>\$77,804.00</b>

**NOTES**

# Recreation & Cultural Services

2021 Budget

	2020 Budget			2020 Actual to Dec4			2021 Proposed Budget		
	Grants or Revenue from other sources	Expenses	Net Cost	Grants or Revenue from other sources	Expenses	Net Cost	Grants or Revenue from other sources	Expenses	Net Cost
<b>Multi-Use Rec Trail (12)</b>		\$2,500.00	\$2,500.00		\$2,635.98	\$2,635.98		\$3,000.00	\$3,000.00
<b>Parks and Recreation - Administration</b>									
Step Student program		\$224,569.00	\$224,569.00		\$137,466.30	\$137,466.30		\$225,728.00	\$225,728.00
<b>Total Parks and Rec General</b>	\$3,000.00	\$33,600.00	\$30,600.00	\$16,800.00	\$34,676.40	\$17,876.40	\$3,000.00	\$32,100.00	\$29,100.00
	\$3,000.00	\$258,169.00	\$255,169.00	\$16,800.00	\$172,142.70	\$155,342.70	\$3,000.00	\$257,828.00	\$254,828.00
<b>Hanmore/Island Lake (25)</b>									
Bellis Beach	\$39,000.00	\$4,500.00	\$34,500.00	\$28,557.00	\$2,241.78	\$26,315.22	\$39,000.00	\$6,300.00	\$32,700.00
Mons Lake				\$3,814.29			\$3,000.00	\$0.00	\$3,000.00
				\$945.71			\$900.00	\$0.00	\$900.00
<b>Historic Sites</b>									
Heritage Board (76)		\$30,000.00	\$30,000.00		\$13,560.18	\$13,560.18		\$15,000.00	\$15,000.00
<b>Total Historic Sites</b>	\$0.00	\$30,000.00	\$30,000.00	\$0.00	\$13,560.18	\$13,560.18	\$0.00	\$15,000.00	\$15,000.00
<b>Smoky Lake Ag Society</b>									
Vilna Ag Society	\$60,000.00	\$60,000.00	\$0.00		\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$0.00
Waskatenau Ag society	\$17,500.00	\$17,500.00	\$0.00		\$17,500.00	\$17,500.00	\$17,500.00	\$17,500.00	\$0.00
<b>Total Donations</b>	\$95,000.00	\$95,000.00	\$0.00	\$107,881.00	\$95,000.00	\$12,881.00	\$95,000.00	\$95,000.00	\$0.00
<b>Northern Lights Library System</b>									
Meetings		\$0.00	\$0.00		\$992.10	\$992.10			\$0.00
Levy		\$25,750.00	\$25,750.00		\$25,742.06	\$25,742.06		\$25,750.00	\$25,750.00
<b>Total Library</b>	\$0.00	\$25,750.00	\$25,750.00	\$0.00	\$26,734.16	\$26,734.16	\$0.00	\$25,750.00	\$25,750.00
<b>Capital Assets</b>									
Land Imp, Equipment and Vehicles	\$20,000.00	\$58,000.00	\$58,000.00				\$20,000.00	\$20,000.00	\$0.00
Reserve Transfer			\$20,000.00			\$0.00			\$0.00
<b>Total Recreation &amp; Culture Serv.</b>	\$157,000.00	\$473,919.00	\$316,919.00	\$157,998.00	\$312,314.80	\$159,076.80	\$160,900.00	\$422,878.00	\$265,878.00

## NOTES

motion 316-16 That Smoky Lake County continue to fund for Year 2016, from general operating revenue, the following: \$60,000.00 to Smoky Lake Agricultural Society for annual operating expenses, an increase from prior contribution of \$48,000.00; \$17,500.00 to Vilna Agricultural Society for annual operating expenses, an increase from prior contribution of \$14,000.00; \$17,500.00 to Waskatenau Agricultural Society for annual operating expenses, an increase from prior contribution of \$14,000.00.

That Smoky Lake County Council approve Funding for Agricultural Societies in the amount of \$95,000 to be allocated under the Municipal Sustainability Initiative (MSI) Operating component within the budget.

motion 590-16